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1Q23 Operational Headlines











1Q23: 1,108 K 1Q22: 708 K

1Q23: 82.1% 1Q22: 75.2%

1Q23: 13.7 hrs 1Q22: 11.6 hrs

1Q23: KWD41.1 1Q22*: KWD47.6

+56.6%

+6.9%

+18.5%

-13.6%

^{*} Impact of Post-COVID elevated yield.

1Q23 Financial Headlines





REVENUE

OPERATING PROFIT



NET PROFIT

1Q23: KWD48.3 mn

1Q22: KWD35.7 mn

1Q23: KWD3.6 mn

1Q22: KWD5.3 mn

1Q23: KWD2.3 mn

1Q22*: KWD3.8 mn

+35.2%

-31.3%

-39.7%

^{*} Impact of Post-COVID elevated yield.

Ancillary Revenue





CARGO REVENUE

1Q23: KWD536 k

1Q22: KWD408 k



1Q23: KWD3.5 mn

REVENUE

1Q22: KWD2.7 mn



E-COMMERCE REVENUE

1Q23: KWD8.9 mn

1Q22: KWD6.3 mn

+31.3%

+30.2%

+42.8%

Terminal 5 Performance

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1Q23

KWD2.8 mn
Revenue

1Q22: KWD2.1 mn

KWD2.2 mn

1Q22: KWD1.6 mn

KWD1.9 mn Net Profit

1Q22: KWD1.4 mn

Retail occupancy: 95% of available space occupied as leasing picks pace with an increase of 60% in revenue over 1Q22

Completed expansions:

To a capacity of c. 4.5 mn covering 2023 requirements

Other revenue:

Saw improved revenue generation from all terminal related streams

mn passenger

Operational Performance

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1Q23 Market Share & Passengers Distribution

PASSENGERS GEOGRAPHIC

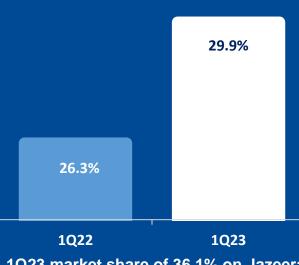


MARKET SHARE

DISTRIBUTION – 1Q22

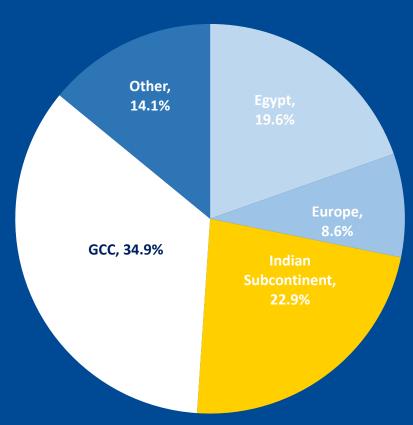
PASSENGERS GEOGRAPHIC DISTRIBUTION – 1Q23

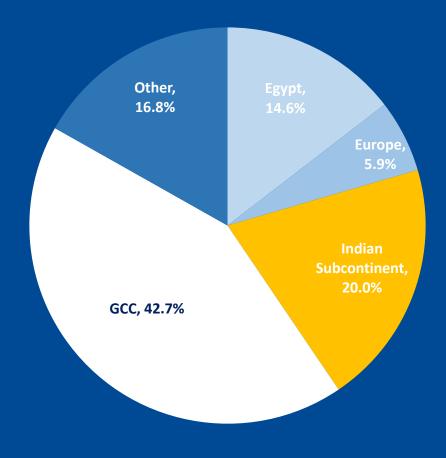




1Q23 market share of 36.1% on Jazeera network compared to 32.0% in 1Q22.

Largest market share in KWI in terms of passengers carried and aircraft movement.





Operational Updates



New destinations

- Launched Moscow as the first destination in Russia in February 2023.
- Inaugurated flights to the historical city of Samarkand in Uzbekistan.

Established a company in Saudi Arabia

 In the process of forming a Saudi based airline owned 49% by Jazeera to operate from King Fahad International Airport in Dammam.

Fuel

- Fuel prices still on the higher end but significantly lower than the peaks of last year.
- Entered a hedging contract to eliminate the risk of large movements during 2023.

Operated first All – female flight

 Commemorating International Women's Day, Jazeera operated with an all-female deck and cabin crew flying KWI – RUH – KWI on March 8th, 2023.

Terminal expansions

- T5 upgrade program ongoing with more gates, single security check and enlarged transit hall.
- New F&B outlets opened like Pizza Hut, Subway & Burger King.

Fleet growth

- One new A320-200 added to the fleet.
- Three will join in June in preparation for the summer season.
- One additional will join in 4Q23.





Outlook for 2Q23 and FY2023



Operating Performance

- Compared to 2Q22, we foresee more passengers carried and more normalized yield in 2Q23.
- Jet fuel and crack spread have marginally subsided but remain elevated.
- Entered a hedging contract against crack spread to eliminate potential risks during 2023.
- Fleet growth to 24 by the end of 2023 to capture increasing demand and, potentially, lower fuel bill.
- New destinations announced including Larnaca, Belgrade, and Tirana while resuming flights to Prague and Sarajevo in the summer months.

Travel Outlook

- Yields have completely normalized and expected to continue within normal parameters.
- 2Q23 will see more focus on connection flights with attention to Umrah, commuting, students and business travel.
- Expect a very busy summer season effective mid-June through to mid-September 2023.
- Overall, anticipate a more active year compared to 2022.

Financial Review

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1Q22 Vs 1Q23 Key Parameters



1Q22 V	s 1Q23
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Operating Parameters	1Q22	1Q23	CHANGE
Average Aircraft	17	20	17.4%
Destination Cities	38	51	34.2%
Revenue Drivers	1Q22	1Q23	CHANGE
Seats	941,499	1,350,193	43.4%
Passengers	707,737	1,108,007	56.6%
Load Factor	75.2%	82.1%	6.9%
Net Yield	47.6	41.1	-13.6%
Profitability Drivers	1Q22	1 Q2 3	CHANGE
Sectors	5,573	8,003	43.6%
Block Hours	17,688	24,588	39.0%
Utilization (BH per Day)	11.6	12.4	7.1%

KWD	1Q22	1Q23	CHANGE
Revenue	35,740,429	48,326,771	35.2%
Operating Expenses	-30,462,519	-44,699,386	-46.7%
Operating Profit	5,277,910	3,627,384	-31.3%
Net Profit (Loss)	4,041,962	2,439,205	-39.7%
KWD	FY22	1Q23	CHANGE
Cash	52,267,804	49,528,613	-5.2%
Fixed Assets	44,164,804	45,243,550	2.4%
Total Assets	272,097,912	271,947,068	-0.1%
Total Liabilities	235,570,660	244,561,455	3.8%
Total Equity	36,527,252	27,385,613	-25.0%

1Q23 Financial Performance



- Load factor increased by 7% and passengers by 56% driving revenues upwards, partially offset by the 14% decline in yield.
- Terminal revenue increased by 35% compared to 1Q22.
- Operating margin was 15.1%, despite Operating costs being higher by 47% in line with the higher level of operations (44%) and a Fuel price increase (19%) over 1Q22.
- Exchange revaluation book gain of Lease Liabilities accounted for KWD353K.
- Cash balance decreased 5.2% to KWD49 mn with settlement of overdraft in total.
- Fixed assets grew due to advances paid for various projects while liabilities increased because of higher advance collections.
- Equity decreased by KWD11 mn; equivalent to dividends paid.

1Q23 Key Performance Metrics

SINGJET Swap

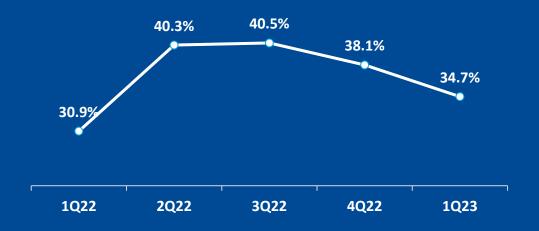
BRENT Swap







Fuel as Percent of Direct Costs



Quarterly Yield (KWD)



Quarterly Passengers (000)

